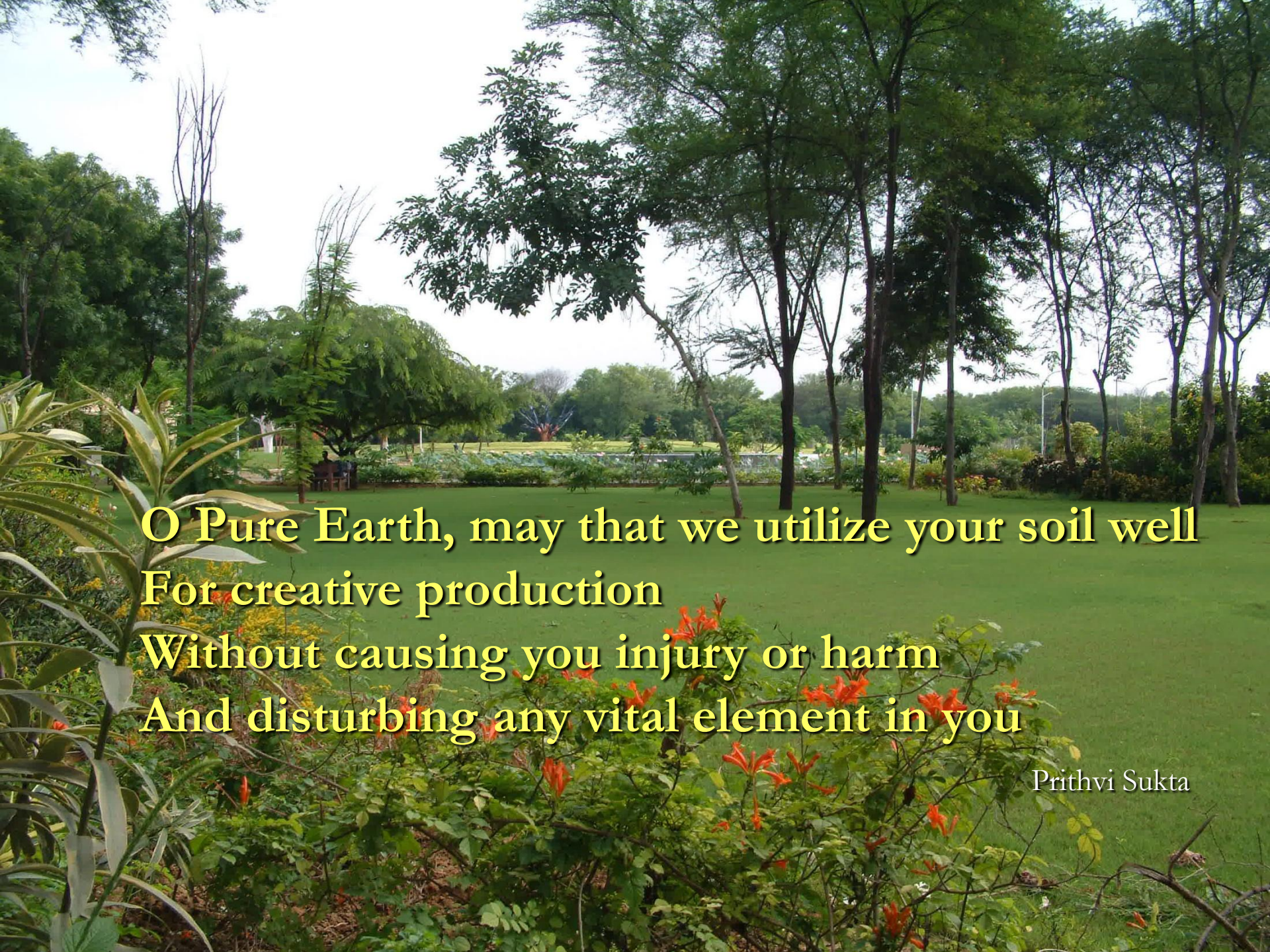


Nurturing and Sustaining Excellence in Engineering Education



Arvind P Kudchadker
Professor Emeritus, IIT Bombay

A photograph of a lush green park. In the foreground, there are various green plants and bushes, some with small orange flowers. The middle ground is a wide, green lawn. In the background, there are several tall, leafy trees and a few people walking. The sky is overcast.

O Pure Earth, may that we utilize your soil well
For creative production
Without causing you injury or harm
And disturbing any vital element in you

Prithvi Sukta

Excellence in Engineering Education



How To:

- ❖ Define excellence
- ❖ Measure excellence
- ❖ Recognize excellence
- ❖ Assess potential for excellence
- ❖ Assure excellence

Too often we fail to recognize and pay tribute to the creative spirit.
It is that spirit that creates Jobs.

Alfred Sloan

Clear Strategy and Goals for excellence.

Centre of Excellence -Goals

Nobel Prize in 30yrs

Major impacts on Society

World-Class University

Bhatnagar awards

Paper in NATURE

Global Brand in 25 yrs

Set Measurable goals consistent with university vision.

Nalanda – Global University



2nd-12th Century AD

**Nalanda – Giver of Knowledge,
Centre of Excellence**

- ❖ World's most ancient university, largest residential, international centre of learning
- ❖ 14 hectares (1,40,000 sq m, 35 acres)
- ❖ **2,000 Faculty**, 10,000 Students (1:5)
- ❖ Rigorous Admission Test; Merit-based admission; Rigour & Discipline



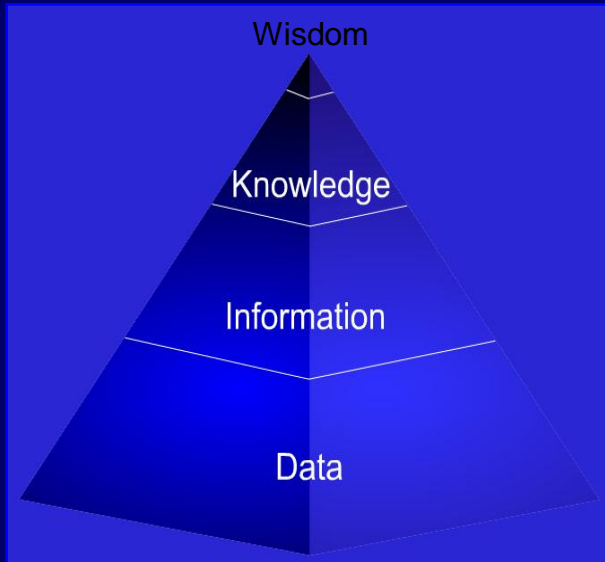
2nd-12th Century AD

**Nalanda – Giver of Knowledge,
Centre of Excellence**

- ❖ Science, Literature, Logic, Fine Arts, Medicine, Yoga, Philosophy, Theology, Grammar, Astronomy, Mathematics
- ❖ Emphasis on **knowledge** and **practice** through Learning (Free Discussions, Debates) in classes
- ❖ Library in a 9 storied building

What A vision in 2nd Century AD! Can we do better?

Engineering Education



**The Student we educate today will be a
Lateral Thinker, Innovator,
Change Agent, Wealth Generator, and
Leader of the Future,
for the well being of our citizens, through
creation & transfer of knowledge.**

A Polymath

Equip & nurture to face challenges of 21st century.

Crucial Requirements

Motivated Students

Quality Faculty

Enlightened Management

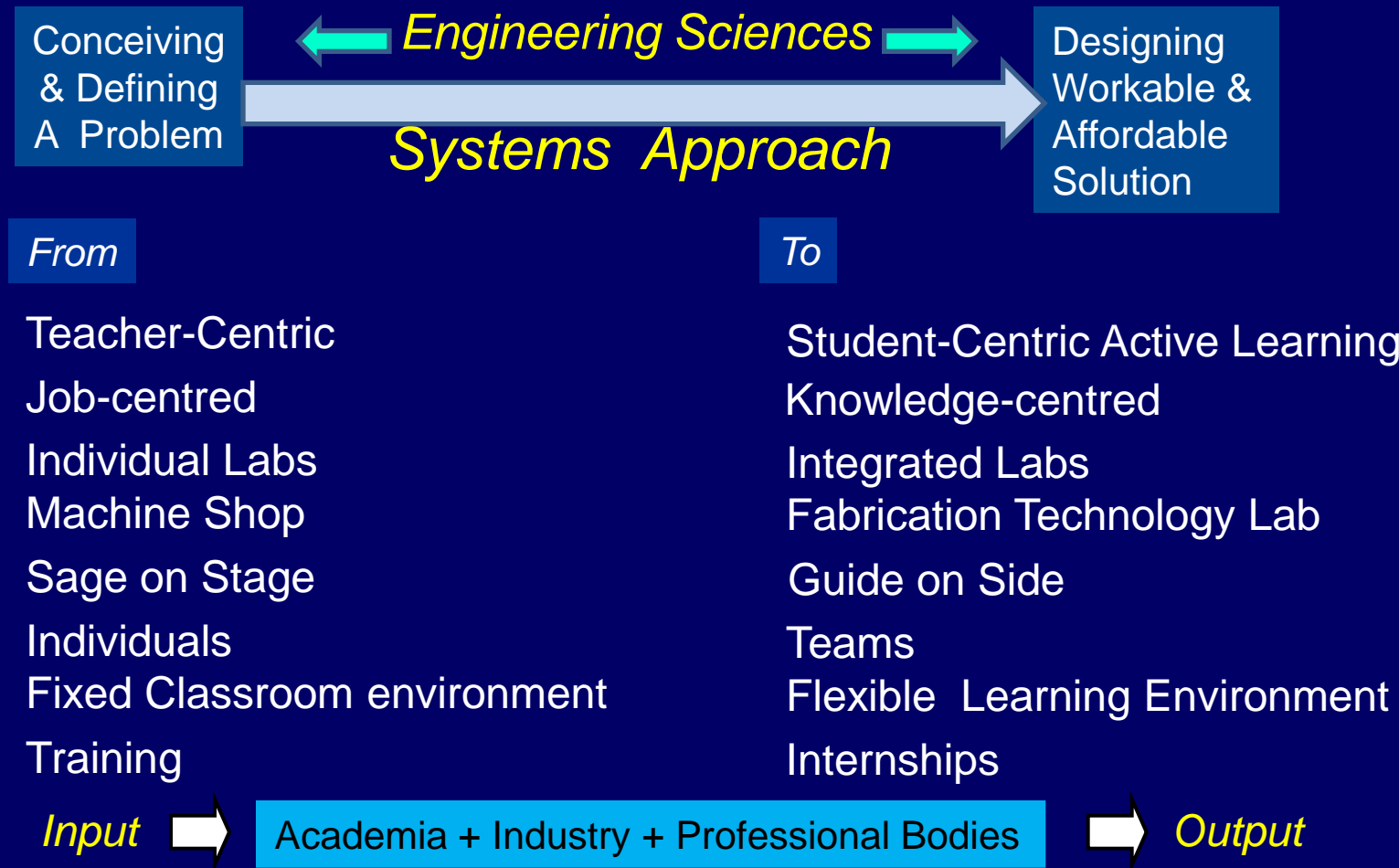
Excellent Facilities & Infrastructure

Systems & Processes

e-Campus

Faculty is the most important resource

Paradigm Shift in Education

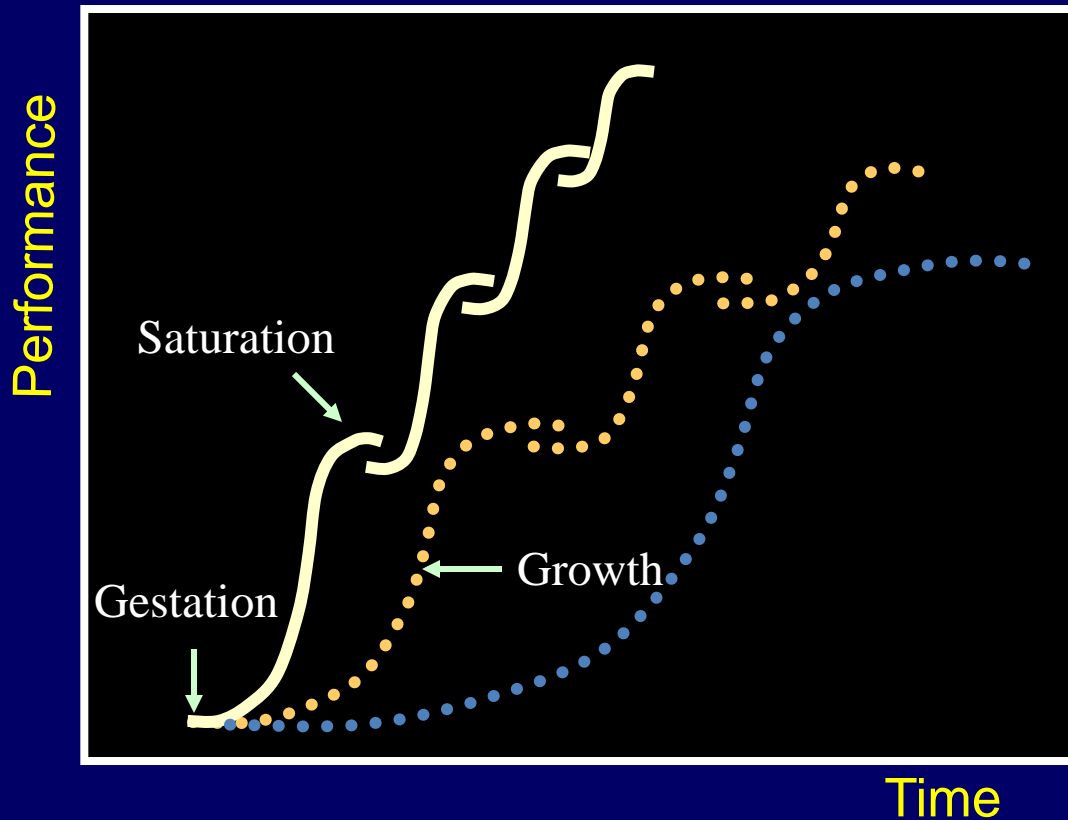


⇒ **Generalist–Specialist** (Scientist–Engineer–Technologist–Manager)

⇒ **Better Conditioned Product - Innovator.**

The 'S' Curve

Self-Learning



❖ Short Learning Stage

❖ Rapid growth Stage

❖ Quick Transition to next S-Curve before decline

➡ Life-long learning

Continuous Self-Renewal.

Paradigm Shift



Be the change you want to see in the world.

Mahatma Gandhi



Transformation in thinking needed.

Pursuit of Excellence

Faculty

- ❖ Teaching
- ❖ Research
- ❖ Extension
- ❖ Service

- PhD
- High teaching and research potential
- Competitive remuneration
- Attractive incentives
 - Consultation
 - Continuing Education
 - Summer assignments
 - Liberal sabbatical norms
- Initial 2-yr research support
- Research collaborations
- **Transparent, Performance-based recruitment, retention, advancement policies**
- Quality living & support system
- Opportunities for spouse

Tenure-track appointments

Centre for Academic excellence & leadership; age of faculty

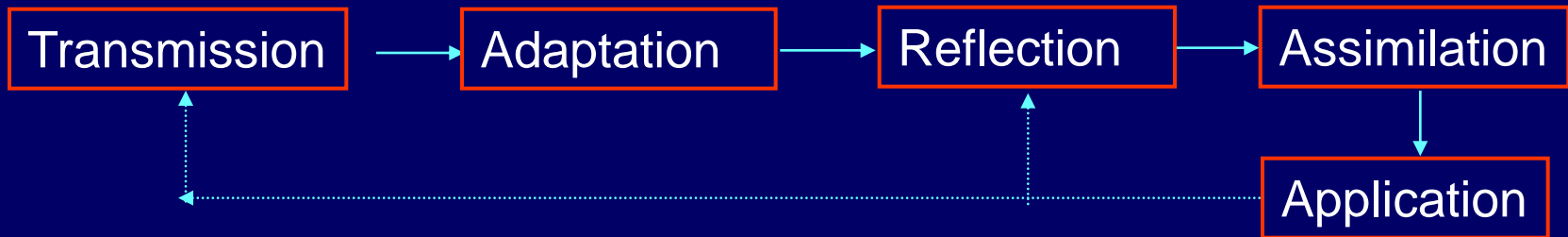
Is external motivation necessary?

Pursuit of Excellence

Faculty

- ❖ *Teaching*
- ❖ Research
- ❖ Extension
- ❖ Service

- Transmission model
 ➡ Reflective model
- Mentoring
- Teacher centric education
 ➡ Student-centric active learning
- Feedback – students, peers,
- Innovation
- Effective use of technology



OpenCourseWare; On Line Courses

Recognize and reward teaching

Strive for Excellence in everything we do.

Quality in Higher Education

It is the supreme art of a teacher
to awaken joy in
creative expression and knowledge

Albert Einstein



Tasmai Gurave Namah – Do we deserve?

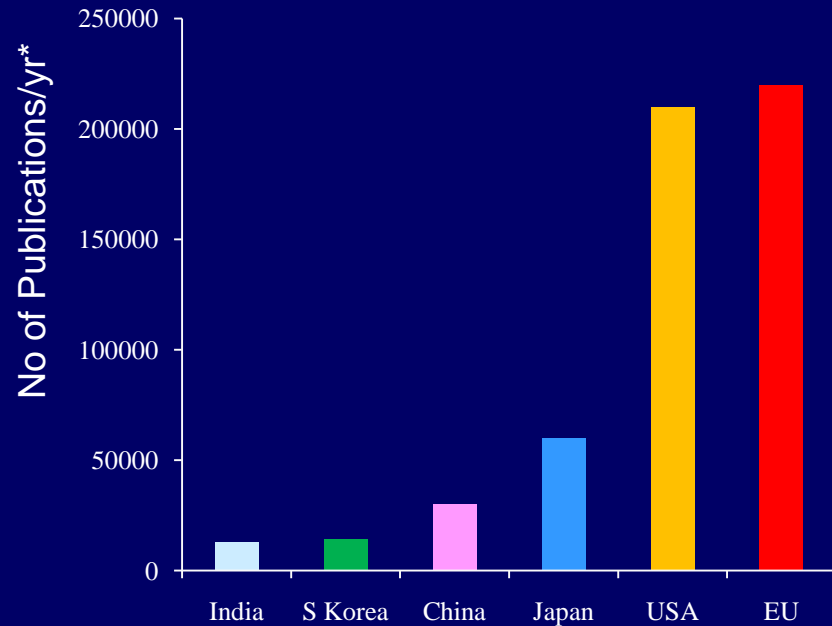
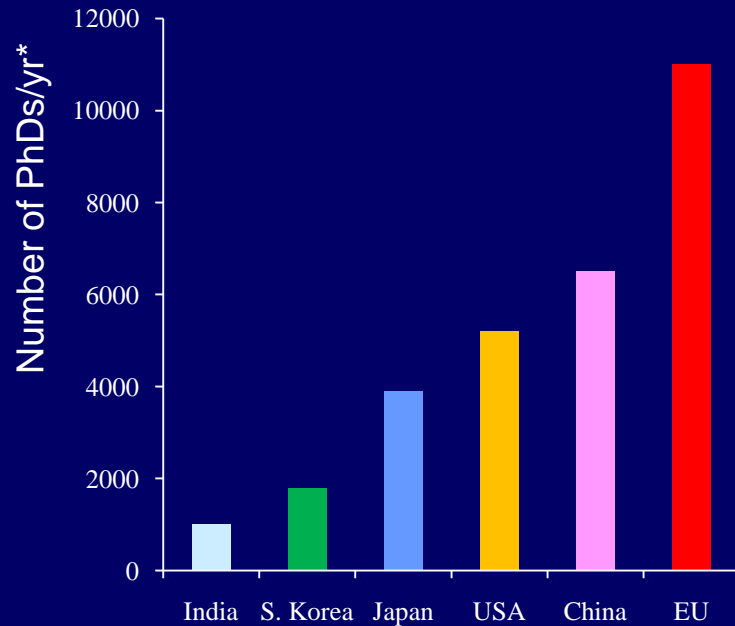
Pursuit of Excellence

Faculty

- ❖ Teaching
- ❖ *Research*
- ❖ Extension
- ❖ Service

- *Quality* vs Quantity
 - Publications in reputed, reviewed, recognized journals
 - Presentations in reputed national & international conferences
- Recognition from peers
- National & International awards, memberships
- *Research grants from funding agencies & corporations*
- Innovation
- Patents
- *Societal contributions*
- Spin-offs

India: PhDs & Publications in Engineering



*2003 figures

Research-led Teaching Institution.

Main Features of Academic Programs

Thesis, Projects
Seminars, Workshops
Internships (Rural, Industry, Research)

HASS

Communication
Team work
Life-long Learning
Ethical values

Management

Engineering Core
Courses

Technical Electives

Eng. Sci. Electives

Open Electives

Flexible Learning Path

Credit System

'Tinkering' Lab

Fabrication Tech
Lab

Integrated, 'Open-
ended' Science,
Engineering Labs

Design projects

Hands-on Experience

Sciences, Design & Innovation, Economics, Logic, Engineering Sciences
& Fundamentals, Humanities, Arts, & Social Sciences, Ecology

Holistic education and learning for Knowledge Society.

Academic Program – Student Focus

Courses Offered, Sequencing, & Linkages, etc.

Designed, Implemented - Meet Students' Requirements

- Educational, Professional, & Personality Development
- Active Learning
- *Short retention time*
- Catering to Individual Differences in
Student Learning Rates & Styles
- Proper Assessments
- **Complete Transparency** in Evaluations, Grading, & Grades

Student-centric active learning.

Academic Programs – Theory + Practice

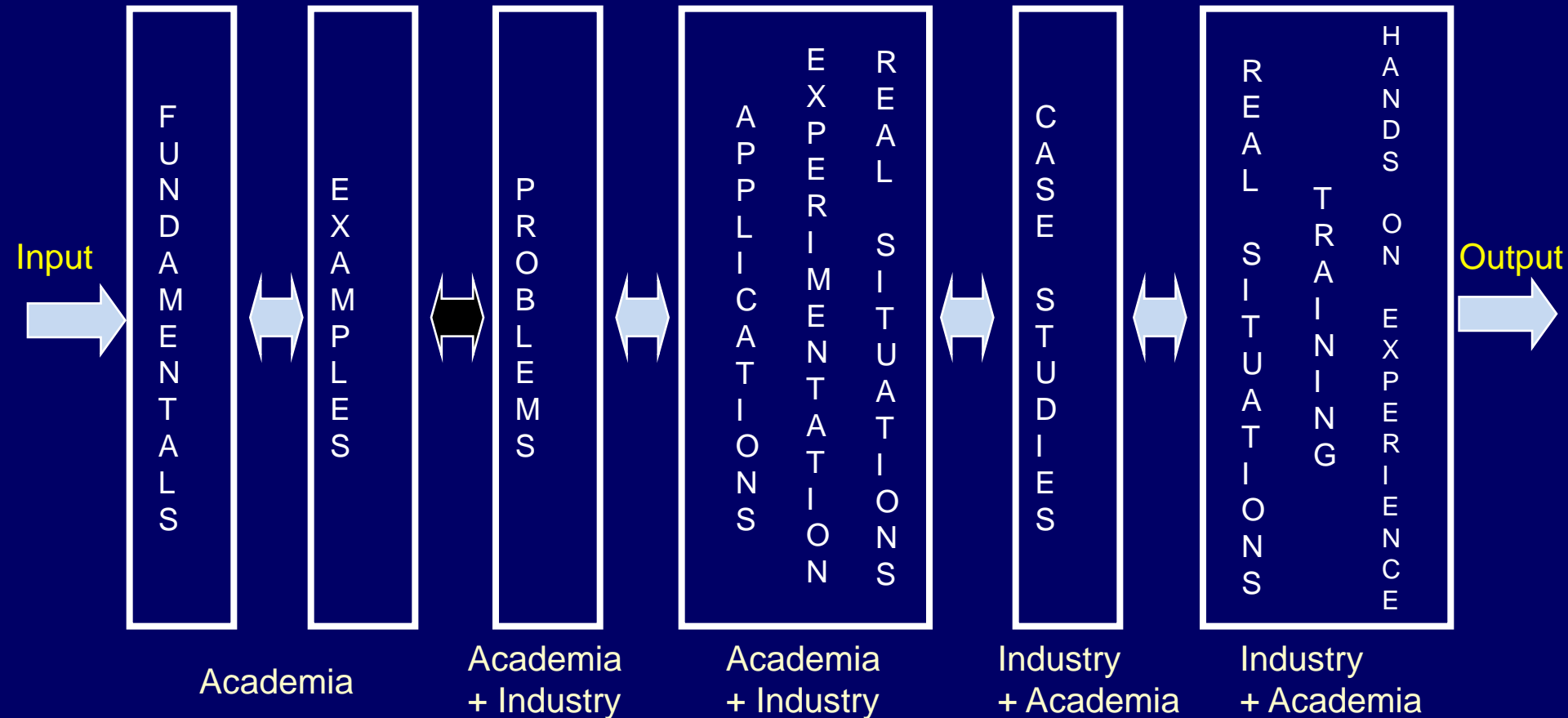
Medical Education Model

- *Industry as “Live” Workshop*
- *Bring Industry to Classrooms (video)*
- *Team-Teaching courses & Guidance*

	Internships
Summer I	Rural
Summer II	Rural/ Industry
Summer III	Rural/ Industry/ Research
Summer IV	Industry/ Research/ Project

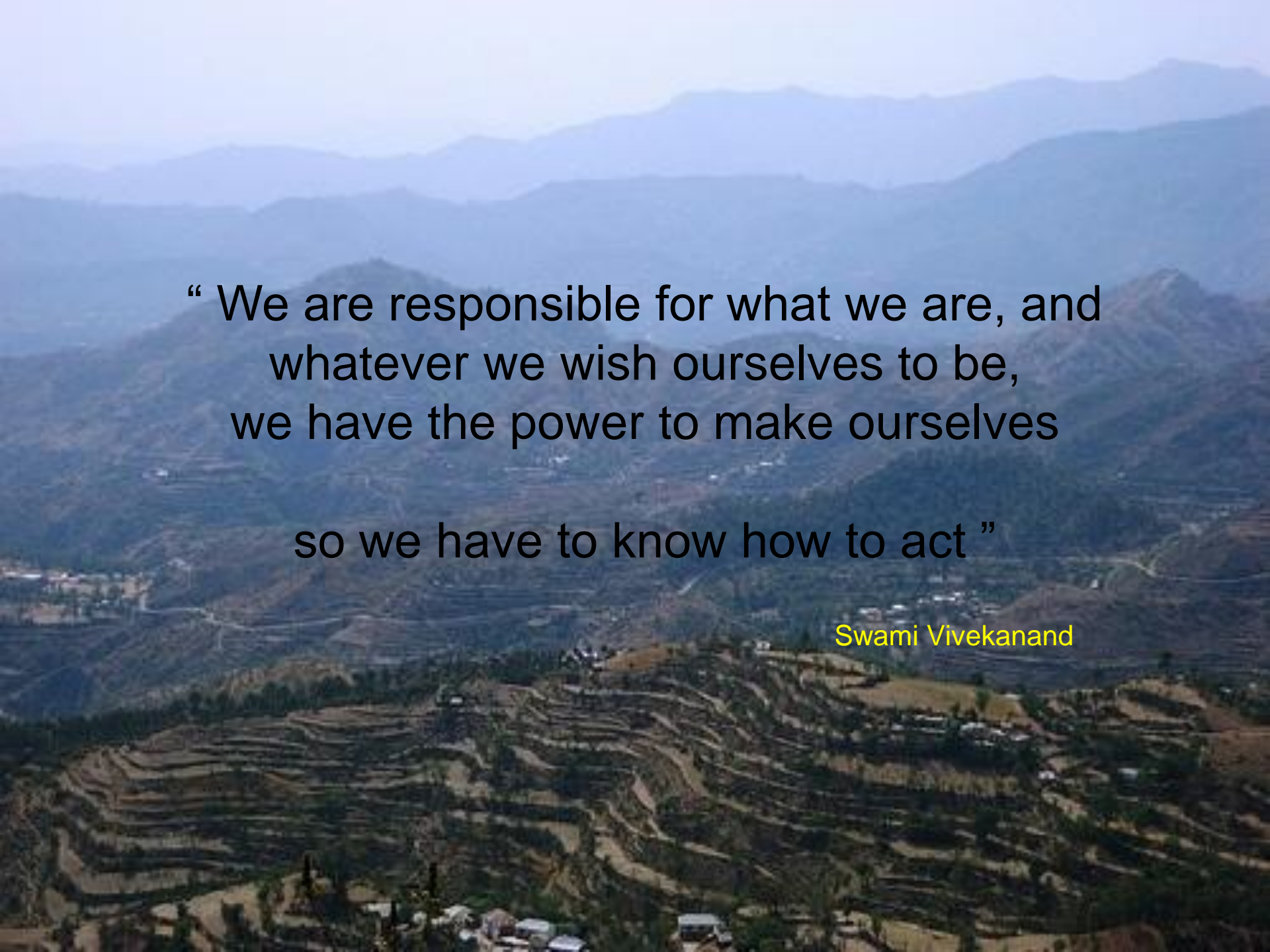
Problem solving and hands-on experience.

Academic Programs – Theory + Practice



⇒ *Fundamentals* are GLOBAL

⇒ *Applications* are LOCAL

The background of the image is a vast, hazy mountain landscape. In the foreground, there are terraced hillsides with some greenery and small clusters of buildings. The middle ground shows a valley with more terracing and a few small towns. The background consists of multiple layers of mountain ranges, with the furthest peaks appearing as soft, blue silhouettes against a pale sky. The overall atmosphere is serene and majestic.

“ We are responsible for what we are, and
whatever we wish ourselves to be,
we have the power to make ourselves
so we have to know how to act ”

Swami Vivekanand